Teamwork: An Open Access Practical Guide

<u>Teamwork: An Open Access Practical Guide – Instructor Companion</u>

Fall 2019 PAL Lesson Plan – Liberal Arts

Teamwork

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Topic: Teamwork

Objectives: Students will be able to... (1) Identify traits of a good team member, **(2)** Summarize how one should act in a teamwork setting, and **(3)** Compare and Contrast good teamwork practices from bad teamwork practices

Lesson Outline	Time Length
I. Intro	5
Take attendance	
Ice breaker: Would you rather have more time or more money?	
II. Lecture	20
Defining Teams	
 A team consists of 2+ individuals who interact adaptively, interdependently, and dynamically toward a common and valued goal 	
Team characteristics	
 A shared, collective identity 	
o Common Goal	
 interdependence in terms of the assigned task/ outcome 	
 Distinctive roles within a team 	
How to make a good team	
 Teammates trust one another 	
 Teammates engage in unfiltered conflict about each other's ideas 	
 Teammates commit to decisions and plans 	
 Teammates hold each other accountable 	
 teammates focus on achieving a collective result 	
• Finding a leader for your team is important, but everyone should be on the	
same page.	
All teammates need to be committed	
Benefits of teamwork	
Integrated knowledge & skills of every team member	
 Coping with complexity: it is important to view problems with 	
different perspectives in order to solve it	
Motivation and commitment: if you are more involved in making a	
decision, you will be more committed towards the project	
• Creative Kinship: newer, more creative ideas are made since more	
brainpower is being used & this can result in better outcomes	
 Following a Leader Interactive Role 	
 Complement and support the leader, as well as other team members 	
■ work with the leader to be organized	
 demonstrate that you know about the topic and are an asset 	
to your group	
■ Build collaborative and supportive relationships	

- o Independence Role
 - influence the leader in a professional manner in order to avoid mistakes and conflict
 - be empathetic and supportive of toher group memebers
 - substitute when the leader is unavailable
- Shifting Roles
 - Sometimes you come into the group as a follower but progress into a leadership role
 - Be an active member of the group
 - Maintain good communication skills with all of the team members
 - Be a role model

Tips to be a good leader

- Make sure every group member feels safe
 - know when to identify your failures
 - ask questions
- have a shared understanding with your group
 - set clear boundaries
 - focus on setting a plan
- **■** Team transactions
 - encourage communication
 - meet face to face with your group to streamline communication
- Facilitate team cooperation
 - know group member's personality
 - know group member's expertise and strengths
 - reward contributions by every team member
- Conflicts in Teams
 - Use positive tone
 - communicate empathetically with others
 - Listen thoroughly
 - Avoid saying others are wrong
 - Focus on the task at hand instead
 - working with difficult people can be hard, but keep in mind the tips above and be empathetic
- Types of teams
 - Project Team
 - a temporary team (classes)
 - has a time constraint
 - can consist of people with very different expertise
 - o Long-term/Stable Team
 - this refers to a team that is assembled prior to work being assigned

 a good tip is to rotate member roles so every member gains expertise Virtual Team little/no face-to-face interaction use of technology common Types of team members Linker- Coordinates team members Creator- the creative thinker of the group, comes up with ideas Promoter- works to promote the project Producer- provides direction for the team and keeps team on task Adviser- encourages the group to research Assessor- offers insight analysis and feedback Organizer- provides structure and order Controller- examines minute details and enforces rules/roles for team members Maintaner- combats internal group problems and keeps group members happy So now that we have talked about teams and experienced a group activity firsthand, let's talk about you all in a team setting. Discussion: Were you a leader or a follower? What type of follower were 	
 you? Were you a good/bad leader? III. Activity Materials:	20
IV. DebriefingCampus events	5